

November 1, 2025 12:00pm

Dear Board Members:

My family has resided on the Mendocino Coast since 1968. Both of my parents spent their later years here, and I have developed a deep investment in the future of the local hospital. In 2007, I made the decision to retire and relocate to this area, motivated by a desire to enjoy the coast while still in good health and with the understanding of the region's limited medical resources. As I continue to age, having access to broad healthcare has become increasingly important to me.

I am committed to supporting a fully functioning hospital within our community. I possess strong skills in planning and implementation, along with a clear understanding of the challenges that are often associated with large projects. These qualifications give me confidence that I can make a positive impact throughout the year of service that this position offers.

Thank you for your consideration.

Emily Strachan

PROFILE

Experienced *Senior Information Systems Manager* highly skilled in all aspects of technology planning, funding and delivery. Proficient in identifying cost-saving opportunities through automation, architectural considerations, outsourcing and downsizing. Successful in managing multiple client and vendor relationships. Proven track record in turning around and managing projects that were over budget and contained deadline requirements. Experienced in managing large organizations with significant annual capital and operating budgets.

SELECTED ACCOMPLISHMENTS

- Defined a technology environment and selected a vendor to support the consolidation of over 400 independent judicial applications into a single technology center with a single point of application and technical support
- Established technology planning, budgeting and funding allocation procedures that resulted in an integrated process across business and technology units
- Managed the turnaround of a PC-based client server application
- Responsible for defining, selecting, and implementing a strategic funds transfer application environment.
- Maximized an existing technology investment by streamlining the hardware and software components
- Managed all aspects of negotiations for multimillion-dollar contracts with major hardware and software vendors.

PROFESSIONAL EXPERIENCE

SAFEWAY

2005 - 2007

IT Manager, Payments and Business Support

Responsible for managing the technical staff that supported Safeway's vendor supplied payment processing software (BASE24). Established a repeatable methodology for system planning and technical evaluations, created the first centrally managed internal IT quality assurance organization, and had a major impact on the emerging business practices employed by the IT department.

CONSULTANT

1994 - 2004

Development Resource Analyst, Card Product Development and Implementation

Responsible for all financial and vendor related activities associated with a \$13 million development budget. Worked with the development manager to establish current budget commitments and financially plan for strategic development projects. Established vendor sizing and billing procedures that corresponded to the organization's existing funding and procurement policies; resolved interdepartmental accounting and financial issues, and insured budget reporting accuracy.

Technology Center Out Sourcing Manager, Project Management Office

Responsible for all activities associated with identifying a vendor, negotiating a contract, and building an implementation team for a technology center to support the judicial branch state wide. Specific responsibilities included writing an RFI and RFP, managing a two phased selection process which involved multiple vendor participation and contract negotiations, and managing a pre-defined implementation strategy.

Project Management Office

Responsible for managing and reporting status on a variety of activities defined by senior bank executive management. Established and implemented an annual technology funding process. The process defined how the business and technology groups identified, documented and cost estimated their projects for the next fiscal year.

Year 2000 Project Office

Responsible for initiating the year 2000 compliance effort. Responsible for all aspects of the project from vendor selection to project staffing, funding and member communications. Developed the sizing and budgeting strategy, managed the day to day activities of the on-site vendor, developed the long term outsource staffing strategy, and developed and maintained project plans. Served as the main conduit to interfacing organizations such as legal, contract negotiators and the Eastern based Y2K Project Office.

Deposit Access Products

Consult to a major bank card processing institution, performed all project management functions associated with developing a new card product. The scope of the management effort included all activities required to define and implement a new product line. Assisted in the planning and tracking of the following activities: market research, communications and sales, defining internal and external operating regulations, and implementation.

Canadian Payments Association

Consult to a large Canadian telecommunications company to facilitate its entrance into the financial industries market sector. Managed and partially wrote the response to a proposal issued by the Canadian Payments Association for a central bank clearing system.

BANK OF AMERICA

San Francisco – Hong Kong

1977 - 1994

Vice President, General Manager

- Responsible for restructuring a client/server project in order to achieve timely implementation. Established formal communications with executive client management to ensure timely resolution of project issues
- Directed all activities in support of minicomputer technology for the wholesale and retail banks. Responsibilities included technology selection and acquisition, hardware and software configuration, software development, and vendor management across four technologies. Administered an annual capital budget of \$25 million.
- Directed all activities in support of World Banking Division's Investment Securities Systems. Performed an analysis of a software package purchased in December 1986 and assessed the state of the installation project. The result of this analysis led to the cancellation of the project, which resulted in net savings of \$16 million. Managed all shutdown activities, including contractual issues, redeployment of redundant staff, and the redirection of the automation strategy.

Senior Systems Manager

- Directed all activities in support of World Banking Division's Management Information Systems and associated technologies. Responsible for client relationship management for information requirements and the selection of a delivery mechanism.
- Managed all activities in support of World Banking Division's development of a Foreign Exchange/Money Market Processing System integrated with the International Banking System installed worldwide.

Systems Manager/ Senior Systems Analyst/ Computer Operator

FEDERAL RESERVE BANK

San Francisco, California

1974 - 1976

EDUCATION

BA	Political Science, <i>Sonoma State University</i> , Rohnert Park, California	1973
	MBA program at Golden Gate University – left school for overseas work assignment	1982 - 1984
MA	Political Science, <i>San Francisco State University</i> , San Francisco, California	2005

Community Activities

Throughout the years, I have been actively involved in a range of community organizations and volunteer initiatives, reflecting my commitment to service and civic engagement. My roles have spanned leadership positions, direct support, and advocacy within the following groups:

Board Memberships and Leadership Roles

- Since 2022, I have served on the Hospitality Center Board, contributing to the strategic direction and oversight of the organization.
- From 2013 to 2019, I was a board member of the Mendocino Fire Protection District, where I participated in decision-making processes related to community safety and emergency response.
- Between 2003 and 2013, I was involved with the Seafair Road and Water Subdivision Board, assisting with community infrastructure and resident concerns.
- I was a member of the Mendocino County Behavioral Health Board from 2015 to 2019, working to support mental health initiatives within the county.

Volunteer and Advocacy Work

- Since 2017, I have volunteered for the Project Sanctuary hotline, providing support and resources to individuals in need.
- In 2014, I participated in the AARP tax preparation services, helping low-income coastal residents with their tax filings.
- In 2013, I completed classes to qualify for the Health Insurance Counseling & Advocacy Program (HICAP), a program of Senior Advocacy Services, enhancing my ability to assist seniors with health insurance matters.
- From 2011 to 2013, I was a member of the Mendocino County Grand Jury, contributing to local government oversight and accountability.
- From 2009 until the program ended around 2012, I volunteered with the Mendocino Coast Hospital's "No One Dies Alone" program, offering companionship and comfort to patients during their final moments.
- In 2008, I served as a teacher assistant volunteer for a Political Science class at Redwood Community College, supporting both students and faculty in the classroom setting.